

The Procter & Gamble Company
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May 11, 2020

To whom it may concern:

I, undersigned, William Michael Glandorf, Research Fellow in the Oral Care division of The Procter & Gamble Company

DECLARE

My willingness to participate in the PhD School in Chemical Sciences (Scuola di Dottorato in Scienze Chimiche) of the University of Messina.

Sincerely,

William Michael Glandorf

William Michael Glandorf
Research Fellow, Oral Care
The Procter & Gamble Co.